

House File 238 - Introduced

HOUSE FILE _____
BY COMMITTEE ON STATE GOVERNMENT

(SUCCESSOR TO HSB 32)

Passed House, Date _____ Passed Senate, Date _____
Vote: Ayes _____ Nays _____ Vote: Ayes _____ Nays _____
Approved _____

A BILL FOR

1 An Act establishing a lean enterprise office within the
2 department of management.
3 BE IT ENACTED BY THE GENERAL ASSEMBLY OF THE STATE OF IOWA:
4 TLSB 1129HV 83
5 ec/rj/8

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1 1 Section 1. NEW SECTION. 8.70 LEAN ENTERPRISE OFFICE.
1 2 1. For purposes of this section, "lean" means a
1 3 business-oriented system for organizing and managing product
1 4 development, operations, suppliers, and customer relations to
1 5 create precise customer value, expressed as providing goods
1 6 and services with higher quality and fewer defects and errors,
1 7 with less human effort, less space, less capital, and less
1 8 time than more traditional systems.
1 9 2. The office of lean enterprise is established in the
1 10 department of management. The function of the office is to
1 11 ensure implementation of lean tools and enterprises as a
1 12 component of a performance management system for all executive
1 13 branch agencies. Staffing for the office of lean enterprise
1 14 shall be provided by an administrator appointed by the
1 15 director of the department of management.
1 16 3. The duties of the office of lean enterprise may include
1 17 the following:
1 18 a. Create strategic and tactical approaches for lean
1 19 implementation, including integration into state governance
1 20 and operational systems.
1 21 b. Lead and develop state government's capacity to
1 22 implement lean tools and enterprises, including design and
1 23 development of instructional materials as needed with the goal
1 24 of integrating continuous improvement into the organizational
1 25 culture.
1 26 c. (1) Create demand for lean tools and enterprises in
1 27 departments.
1 28 (2) Communicate with agency directors, boards,
1 29 commissions, and senior management to create interest and
1 30 organizational will to implement lean tools and enterprises to
1 31 improve agency results.
1 32 (3) Provide direction and advice to department heads and
1 33 senior management to plan and implement departmental lean
1 34 programs.
1 35 (4) Direct and review plans for leadership and assist with
2 1 the selection of process improvement projects of key
2 2 importance to agency goals, programs, and missions.
2 3 d. (1) Identify and assist departments in identifying
2 4 potential lean projects.
2 5 (2) Continuously evaluate organizational performance in
2 6 meeting objectives, identify and structure the direction the
2 7 lean implementation should take to provide greatest
2 8 effectiveness, and justify critical and far-reaching changes.
2 9 e. (1) Lead the collection and reporting of data and
2 10 learning related to lean accomplishments.
2 11 (2) Widely disseminate lean results and learning with
2 12 Iowans, stakeholders, and other members of the public to
2 13 demonstrate the benefits and return on investment.
2 14 f. (1) Evaluate the effect of unforeseen developments on
2 15 plans and programs and present to agency directors, boards,
2 16 commissions, and senior management suggested changes in
2 17 overall direction.
2 18 (2) Provide input related to proposals regarding new or

2 19 revised legislation, regulations, and related changes which
2 20 have a direct impact over the implementation.
2 21 g. Lead the development of alliances and partnerships with
2 22 the business community, associations, consultants, and other
2 23 stakeholders to enhance external support and advance the
2 24 implementation of lean tools and enterprises in state
2 25 government.
2 26 h. Lead relations with the general assembly and staff to
2 27 build support for and understanding of lean work in state
2 28 government.

2 29 EXPLANATION

2 30 This bill creates in the department of management the lean
2 31 enterprise office to ensure implementation of lean tools and
2 32 enterprises as a component of a performance management system
2 33 for all executive branch agencies. The bill provides that the
2 34 administrator of the office shall be appointed by the director
2 35 of the department of management. The bill defines "lean" as a
3 1 business-oriented system for organizing and managing, designed
3 2 to create precise customer value, expressed as providing goods
3 3 and services with higher quality and fewer defects and errors,
3 4 with less time and effort.

3 5 The duties of the lean enterprise office may include
3 6 creating strategic and tactical approaches for lean
3 7 implementation, developing state government's capacity to
3 8 implement lean tools and enterprises, creating demand for lean
3 9 tools and enterprises in state departments, identifying and
3 10 assisting departments in identifying potential lean projects,
3 11 leading the collection and reporting of data and learning
3 12 related to lean accomplishments, evaluating the effect of
3 13 unforeseen developments on plans and programs, and present to
3 14 agency directors, boards, commissions, and senior management
3 15 suggested changes in overall direction, leading the
3 16 development of alliances and partnerships with the business
3 17 community, associations, consultants, and other stakeholders
3 18 to enhance external support and advance the implementation of
3 19 lean tools and enterprises in state government, and leading
3 20 relations with the general assembly to build support for and
3 21 understanding of lean work in state government.

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